



# KWARA STATE

## **BUSINESS ENABLING REFORM ACTION PLAN (BERAP) GUIDE FOR STATES (2026 CYCLE)**

-State Action on Business Enabling Reforms (SABER) Program-



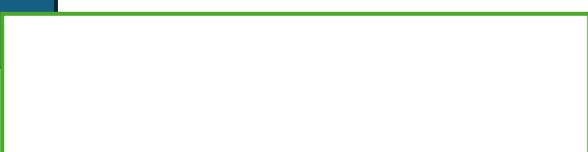
# BUSINESS ENABLING REFORM ACTION PLAN 2026



His Excellency,  
Mallam, AbdulRahman  
AbdulRazaq.



Dr. (Mrs.) Hauwa Nuru.  
Hon. Commissioner for  
Finance & Chairman  
Kwara state EoDB



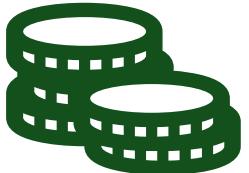
This BERAP was developed in consultation with the Private Sector in the State.

**Authorised Signature**

# REFORM AREAS



LAND ADMINISTRATION



Investment in Land-based Agriculture



Fiber Optic Infrastructure



Public-Private Partnership & Investment Promotion



Transparency of Official Fees and Procedures

## Reform 1



Export Promotion

## Reform 2



Simplified State and Local Business Tax Regimes

## Reform 3



Justice Delivery

## Reform 6

## Reform 7

## Reform 8



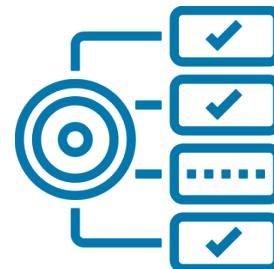
# BUSINESS ENABLING REFORM ACTION PLAN 2026



## Reform 1: Land Administration



### Reform Objective



To achieve efficiency and transparency of land administration in Kwara State.

### Deliverables



1. Continuous indexing of CofOs in KWGIS
2. Implement the Systematic Land Tenure Registration Plan for the period December 2026
- .

### Expected Impact

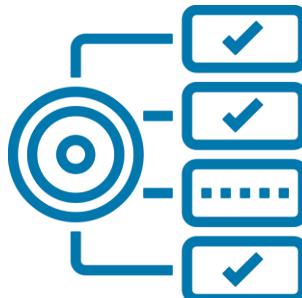


Achieving a minimum 90% registration rate for newly issued CofOs, with full indexing and archiving, will ensure accurate land records, improve land administration efficiency, enhance legal certainty for landowners, and strengthen overall transparency and accountability in property management.

## Reform 3: Fibre Optic Infrastructure



### Reform Objective



**Improved regulatory framework for private investment in fibre optic infrastructure**

### Deliverables



Achieve full implementation and compliance with the Executive Order on Fibre Optic Right of Way (RoW) by all relevant MDAs and LGAs throughout the December 2026.

### Expected Impact



**Improved broadband penetration and digital connectivity across the state, enabling faster service delivery, attracting tech-driven investments, and supporting overall economic growth by 10% (from 2025) through reliable, affordable internet infrastructure,**

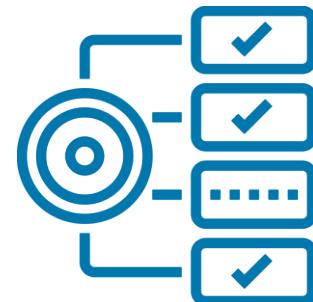
# BUSINESS ENABLING REFORM ACTION PLAN 2026



## Reform 4: Public-Private Partnership & Investment Promotion



### Reform Objective



**Improved services provided by investment promotion agencies and public-private partnership units**

### Deliverables



Deliver at least a 25% increase in private sector participation in PPP initiatives, facilitate a minimum of five (5) PPP projects through the Project Facilitation Fund, and create no fewer than 1,000 direct and indirect jobs by 2026, to drive sustainable economic growth and reinforce investor confidence in the State.

### Expected Impact



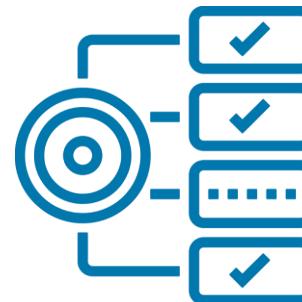
**A more robust and investor-friendly PPP environment that boosts investor confidence, accelerates project development through the Project Facilitation Fund, and drives sustainable economic growth and job creation.**

# BUSINESS ENABLING REFORM ACTION PLAN 2026

## Reform 5: Transparency of Official Fees and Procedures



### Reform Objective



#### Efficiency and transparency of government-to-business services.

### Deliverables



Achieve full implementation by 100% Grievance Redress Mechanisms across all BEE-related MDAs, and complete the identification, verification, and documentation of all fees and levies associated with inter-state trade by 2026.

### Expected Impact



Improved transparency and accountability across BEE MDAs, reflected in a minimum 1% reduction in unresolved complaints and a 100% improvement in grievance resolution timelines, supported by full public disclosure of verified inter-state trade fees and levies, resulting in increased stakeholder confidence, fewer reported trade barriers, and stronger regulatory compliance within the programme period.

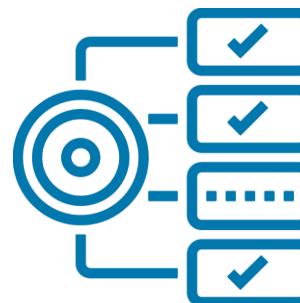


# BUSINESS ENABLING REFORM ACTION PLAN 2026

## Reform 6: Export promotion



### Reform Objective



Increased issuance of export certificates to investors

### Deliverables



Implementation of the State Export Promotion strategy

### Expected Impact



The implementation of the State Export Promotion Strategy will boost the competitiveness of local products in international markets by 10%, steep increase in export revenues, create employment opportunities, and strengthen the state's economic growth and global trade presence.

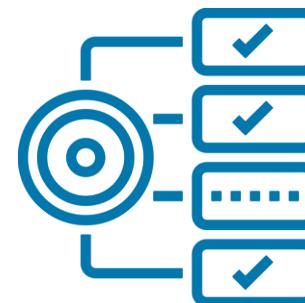


# BUSINESS ENABLING REFORM ACTION PLAN 2026

## Reform 7: Simplified State and Local Business Tax Regimes



### Reform Objective



#### Efficiency and transparency of government-to-business services

### Deliverables



Ensure uninterrupted operation of all automated internal systems at the Kwara State Internal Revenue Service and deliver structured ICT and process-automation training to at least 100 staff December 2026 to strengthen operational efficiency and effectiveness

### Expected Impact



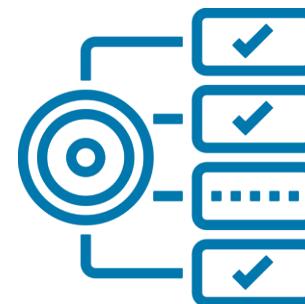
Enhanced revenue performance and operational efficiency at the Kwara State Internal Revenue Service, evidenced by at least a 10% increase in revenue collection, a 30% reduction in processing errors, and a 40% improvement in average service delivery turnaround time compared to 2025

# BUSINESS ENABLING REFORM ACTION PLAN 2026

## Reform 8: Justice Delivery



### Reform Objective



**Timely dispensation of commercial disputes and execution of Judgment.**

### Deliverables



Deliver continuous capacity-building training for at least 100 magistrates and court officials annually, equip Small Claims Court registries with a minimum of 2 additional computers, and establish at least three (3) new Small Claims Courts to strengthen judicial efficiency within the programme period.

### Expected Impact



Significantly improved judicial efficiency and access to justice, reflected in at least a 40% reduction in average case processing time, a 30% increase in case clearance rates, and a 25% enhancement in public access to justice, driven by strengthened judicial capacity, upgraded registry technology, and the establishment of additional courts.